

Analysis of the Implementation of ITIL V3 Domain Service Operation in Enhancing the Quality of Information Technology Services

Kiagus Rachmat Fauzan^{1,*}, Imam Bayu Nurdianto², Yudhistira Muhammad A³, Muhammad Wildan Santosa⁴, Osara Gandang Prakoso⁵, Aris Wijanarko⁶, Tarwoto⁷

^{1,2,3,4,5,6,7} Information System, Amikom Purwokerto University, Purwokerto 53127, Indonesia

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Abstract

The rapid growth in the hotel industry in Purwokerto has given rise to new challenges related to the management and provision of information technology services. In the midst of increasingly fierce competition, the success of a hotel depends not only on the quality of service but also on the effectiveness of the information technology systems that support its operations. To overcome this complexity, Hotel ABC Purwokerto has adopted the ITIL V3 Domain Service Operation approach in managing its information technology services. This article aims to provide comprehensive insight into how hotels can optimize their operations through effective information technology service management. The use of the ITIL V3 Domain Service Operation framework at Hotel ABC is not only a solution to respond to rapid changes in information technology but also an effort to meet the high expectations of guests who are increasingly smart and technology-savvy. Through careful analysis, this article will reveal how implementing ITIL V3 at the operational level can have a positive impact on the efficiency, reliability and innovation of information technology services provided by Hotel ABC. By understanding the context and problems faced by Hotel ABC Purwokerto, we can explore in more depth how ITIL V3-based information technology service management strategies can be the key to success in improving service quality and maintaining competitiveness in this dynamic hotel industry.

Keywords: Purwokerto Hotel, Information Technology, ITIL V3

1. Introduction

The rapid growth in the hospitality industry in Purwokerto has brought forth new challenges related to the management and provision of information technology services. Amidst increasing competition, the success of a hotel relies not only on the quality of service but also on the effectiveness of the information technology systems that support its operations. To address this complexity, Hotel ABC Purwokerto has adopted the ITIL V3 Domain Service Operation approach in managing its information technology services [1].

This article aims to conduct an in-depth analysis of the implementation of ITIL V3 Domain Service Operation at Hotel ABC, focusing on how this approach can enhance the quality of information technology services provided by the hotel. By understanding the impact and benefits of implementing ITIL V3, this article aims to provide comprehensive insights into how hotels can optimize their operations through effective information technology service management [2].

The use of the ITIL V3 Domain Service Operation framework at Hotel ABC is not only a solution to respond to rapid changes in information technology but also an effort to meet the high expectations of increasingly intelligent and technology-savvy guests [3]. Through careful analysis, this article will reveal how the implementation of ITIL V3 at the operational level can have a positive impact on the efficiency, reliability, and innovation of information technology services provided by Hotel ABC.

By understanding the context and challenges faced by Hotel ABC Purwokerto, we can explore in more depth how ITIL V3-based information technology service management strategies can be the key to success in improving service quality and maintaining competitiveness in this dynamic hospitality industry [4]. In the era of globalization and business digitalization, the improvement of customer service quality has become crucial for the success and sustainability of a

*Corresponding author: Kiagus Rachmat Fauzan (fauzanrachmat9@gmail.com1)

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company. Companies that can provide optimal and responsive services tend to retain customer satisfaction and compete effectively in an increasingly competitive market [5][6]. Therefore, the use of the Information Technology Infrastructure Library (ITIL) framework has become a strong foundation for managing and improving service quality.

In this context, this research will focus on the analysis of service quality in the Service Design domain of ITIL V3, applying this framework to a significant e-commerce application. As one of the leading e-commerce platforms in Southeast Asia, [E-commerce platform name] has been exemplary in efforts to provide excellent customer experiences through its services [7]. The researcher will also explain the role of ITIL in service quality management and specifically highlight the Service Design domain in this framework. Furthermore, we will provide a brief overview of [E-commerce platform name] as the research subject, as well as the reasons why the analysis of their service quality is a significant topic in the business and information technology domain.

Through a deep understanding of the implementation of ITIL V3 in the e-commerce context with a case study on [E-commerce platform name], this research is expected to provide valuable insights into the potential improvement of service quality for e-commerce companies and how the ITIL framework can be effectively used to achieve these goals.

Based on the above issues, the research problem can be formulated as follows: How is the quality of service provided by the [E-commerce platform name] application using the ITIL framework? From the above background, the author chooses the research title "Analysis of ITIL V3 Service Operation Implementation in Improving Information Technology Service Quality: A Case Study of Hotel ABC Purwokerto."

2. Literature Review

2.1. ITIL Version 3

Information Technology Infrastructure Library (ITIL) Version 3 (ITIL V3) is a leading framework designed for Information Technology Service Management (IT Service Management/ITSM). In the introduction to ITIL V3, we can understand the background and objectives of its development, including a comparison with the previous version, ITIL V2 [8][9]. Figure 1 is the structure of ITIL V3 consists of five core books, each focusing on specific aspects of service management, ranging from strategic planning to monitoring and continuous improvement.



Figure 1. ITIL Service Lifecycle

Processes and functions are at the core of ITIL V3, with detailed explanations on how to manage incidents, problems, changes, and critical functions such as the Service Desk. Implementing ITIL V3 involves practical steps and best strategies to address implementation challenges in various organizations. Understanding the benefits and impact of ITIL V3, including improved operational efficiency and customer satisfaction, is key for organizations adopting this framework.

Case studies provide practical insights through the experiences of various organizations that have implemented ITIL V3. Additionally, evaluation and continuous improvement are integral parts of ITIL V3 implementation, allowing organizations to continually enhance their services based on evaluations and feedback [10]. In preparation for ITIL certification, organizations and individuals can leverage provided resources to enhance their understanding and competencies related to ITIL V3. Overall, a deep understanding of ITIL V3 can help organizations optimize the management of their information technology services and remain responsive to technological changes.

2.2. ITIL Version 3 Domains

The Service Operation domain in ITIL V3 is based on several theories underlying the everyday management practices of information technology services. In Incident Management, the theory of quick recovery stands out, recognizing the urgency of restoring services to normal conditions as soon as possible after an incident [11][12]. Additionally, Problem Management follows the prevention theory, not only focusing on problem resolution but also on identifying root causes and implementing changes to prevent the recurrence of the same issues.

In Change Management, the theory of alignment plays a crucial role by emphasizing the need for every change to support strategic goals and customer needs. The Service Desk, as the core of user support services, adheres to customer satisfaction theory, where user satisfaction is the primary measure of information technology service effectiveness. Access Management, which handles user access rights, complies with the theory of access needs, ensuring that access rights are granted according to each individual's role and responsibilities.

Event Management, fundamentally, relies on early detection theory, focusing on detecting and responding to events or potential issues before they impact services [13]. Finally, Continual Service Improvement, as an approach involving continuous improvement, adheres to the theory of continuous improvement, where evaluation and improvement are consistently performed to optimize information technology services. Thus, these theories form the basis for practices and decisions made in the Service Operation Domain of ITIL V3.

2.3. Hotel ABC Purwokerto

Hotel ABC in Purwokerto can enhance its operational management and services by applying several proven effective theories and concepts. Firstly, in the context of customer satisfaction, the theory of positive customer experience is highly relevant [14][15]. By focusing on creating a positive guest experience, including in the booking process to check-out, the hotel can increase guest satisfaction levels, positively correlating with customer loyalty.

Furthermore, in optimizing operational efficiency, the Six Sigma concept emerges as a theory that can be adopted. Six Sigma helps the hotel identify and eliminate discrepancies or errors in operational processes, with the goal of improving overall service quality. Meanwhile, in the context of service innovation, the service innovation model can provide guidance for Hotel ABC Purwokerto to develop and introduce new services or improvements to existing services. The Kaizen philosophy, representing a continuous improvement approach, can also be applied in quality management, both in operational processes and guest services.

In the aspect of human resource management, the employee empowerment approach emerges as a theory that can be applied. Empowering employees to contribute more actively to providing excellent service can enhance motivation and engagement, directly influencing service quality [16]. The application of sustainability theories, by incorporating sustainable business strategies, can help Hotel ABC Purwokerto integrate environmentally and socially responsible business practices. Lastly, in risk management, a proactive risk identification approach can help the hotel identify and address potential risks quickly, enhancing guest safety and security.

By systematically applying these theories, Hotel ABC in Purwokerto can improve operational efficiency, service quality, and build a strong reputation in the highly competitive hospitality industry.

3. Methodology

3.1. Literature Review

The initiation of our research journey involves a comprehensive exploration of existing literature, with a particular emphasis on journals and books relevant to the ITIL Version 3 framework [17]. Figure 2 show the ITIL Version 3 Framework. The intention is not only to identify foundational knowledge but also to delve into nuanced perspectives and evolving trends within the ITIL landscape. The inclusion of both national and international research journals enriches the literature review, ensuring a global perspective that contributes to a more holistic understanding of the subject matter.

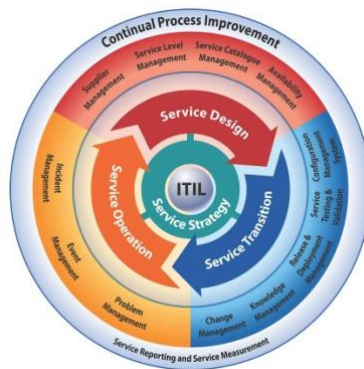


Figure 2. ITIL Framework

In this initial phase, the researcher meticulously scours scholarly databases, academic repositories, and authoritative texts to build a robust foundation of theoretical knowledge. The focus extends beyond the mere accumulation of references, aiming to synthesize information, identify gaps in existing research, and discern the historical evolution of ITIL Version 3. By delving into a diverse array of literature sources, the literature review sets the stage for a comprehensive exploration of the theoretical underpinnings that will inform subsequent research methodologies and data analysis.

3.2. Questionnaire Survey

As we transition from the literature review, the questionnaire survey emerges as a pivotal methodological step in our research design. These meticulously crafted surveys are strategically disseminated among the diverse user base of the application, serving as conduits for the acquisition of data aligned with our specific research objectives [18]. The resultant data, emerging as raw information, represents a wealth of perspectives and experiences from end-users.

In crafting the questionnaires, careful consideration is given to the articulation of questions, ensuring clarity and relevance to the research goals. The distribution strategy takes into account the diversity of users, aiming for a representative sample that captures the breadth of experiences within the application's user base. The subsequent phase involves the systematic collection of responses, requiring a keen attention to detail in data gathering. The rich tapestry of information obtained through these surveys forms the raw material for the subsequent analytical phases, providing invaluable insights into the practical implications and user perceptions related to ITIL Version 3 implementation in real-world scenarios.

3.3. Observation

Parallel to the survey methodology, our research incorporates a meticulous observation phase, introducing a hands-on approach to understanding the intricacies of the computer infrastructure. This involves a granular examination of both software and hardware components, along with a metaphorical exploration of the human aspect, often referred to as the "brain" of the system [19]. The observation extends beyond the physical realm, considering non-physical elements within the infrastructure.

In this immersive phase, the researcher actively engages with the operational environment, seeking to comprehend the dynamic interplay between technological components and the human element. The physical observation involves detailed scrutiny of server configurations, network architectures, and hardware functionalities. Simultaneously, the non-physical aspects, such as user interactions, workflow patterns, and decision-making processes, are carefully observed. This dual-layered approach ensures a holistic understanding of the IT environment, enriching our dataset with qualitative insights that complement the quantitative data obtained through the survey methodology.

3.4. Data Processing

With a trove of raw data at our disposal, the focus now shifts to the critical phase of data processing. This intricate stage involves a systematic transformation of raw information into a structured and analyzable format. The data, sourced from the questionnaires, undergoes a rigorous process of validation and reliability testing. This multifaceted evaluation ensures the integrity and accuracy of the dataset, laying the groundwork for subsequent analytical phases.

In the data processing phase, the researcher employs advanced statistical tools and software, including but not limited to Excel, to clean, organize, and categorize the dataset. The goal is to convert the raw data into a format conducive to in-depth analysis [20]. By subjecting our data to stringent validation measures, we not only enhance the credibility of our findings but also establish a robust foundation for deriving meaningful insights. This pivotal juncture marks the transition from raw data to refined knowledge, setting the stage for the subsequent stages of analysis and interpretation in our research journey.

4. Results and Discussion

From the context of the issues faced by Hotel ABC in Purwokerto, it is evident that the implemented information system, particularly in the service sector, is still hindered by several constraints, especially related to suboptimal data management. This condition leads to the manual adoption of business processes, resulting in negative impacts on the overall efficiency and productivity of the company. The support from suboptimal infrastructure and the limitations of human resources further complicates the situation.

Within the literature framework, it has been identified that the most appropriate approach to address these constraints is the implementation of the ITIL V3 framework, specifically in the Service Operation domain. This choice is based on the alignment of ITIL V3's focus with the goals of Information Technology (IT) services and the relevance of the Service Operation domain to the operational issues faced by Hotel ABC.

From interviews with front office staff and technicians, it is apparent that although the information system used contributes to business processes, there are unresolved issues. Constraints such as system errors, hardware limitations, and the system's difficulty in processing data are significant problems. Particularly, issues related to the system's inability to document data properly necessitate the manual execution of reservation or transaction processes, consuming time and resources.

Interviews with technicians indicate that their main focus is on hardware and network repairs, while issues related to systems or applications may require assistance from third parties. Although activity reporting can be more efficient through digital accumulation, the positive impact of system implementation has not been fully realized.

Observations of the organizational structure of Hotel ABC reveal ambiguity in the documentation of tasks, departments, and the authority of each section. The implementation of information systems tends to be overlooked and is more often done manually due to recurring constraints.

By mapping the constraints faced by Hotel ABC, it can be concluded that the implementation of ITIL V3 in the Service Operation domain has the potential to provide an effective solution to these problems. A focus on IT service management through ITIL V3 is expected to enhance the quality of services and operational efficiency at Hotel ABC in Purwokerto. The data mapping details can be found in Table 1.

Table 1. Troubleshooting Issues Overview

No	Problem	Category of Process
1	Frequent system errors	Incident Management
2	Input errors in the system	Incident Management
3	Incomplete hardware	Problem Management
4	Human resources not meeting job requirements	Problem Management
5	Lack of implementation of procedures for occurring issues	Problem Management
6	No detected organizational structure	Problem Management
7	Failure to conduct routine evaluations	Problem Management

5. Conclusion

The conclusion from this introduction and theoretical foundation is that the rapid growth in the hospitality industry in Purwokerto has brought forth new challenges related to the management and provision of information technology services. The success of a hotel depends not only on the quality of service but also on the effectiveness of the

information technology systems that support its operations. To address this complexity, Hotel ABC Purwokerto has adopted the ITIL V3 Domain Service Operation approach in managing its information technology services.

This article aims to analyze the implementation of ITIL V3 Domain Service Operation at Hotel ABC and focuses on how this approach can enhance the quality of information technology services. The use of ITIL V3 at the operational level is expected to have a positive impact on the efficiency, reliability, and innovation of the information technology services provided by Hotel ABC.

Furthermore, Hotel ABC Purwokerto can enrich their operational and service management practices by applying various theories and concepts that have proven to be effective. This includes a focus on customer satisfaction, optimization of operational efficiency, service innovation, human resource management, business sustainability, and risk management.

This research was conducted through literature review, questionnaire surveys, observations, and data processing. The research results indicate that Hotel ABC faces several challenges related to information systems, particularly in data management, hardware, and organizational structure ambiguity. The implementation of ITIL V3 Domain Service Operation has the potential to be an effective solution to address these issues and improve the quality of services and operational efficiency of Hotel ABC in Purwokerto.

6. Declarations

6.1. Author Contributions

Conceptualization: K.R.F. and I.B.N.; Methodology: I.B.N.; Software: K.R.F.; Validation: K.R.F., I.B.N., and Y.M.A.; Formal Analysis: K.R.F., I.B.N., and Y.M.A.; Investigation: Y.M.A.; Resources: M.W.S.; Data Curation: O.G.P.; Writing Original Draft Preparation: M.W.S. and T.; Writing Review and Editing: M.W.S. and T.; Visualization: T.; All authors have read and agreed to the published version of the manuscript.

6.2. Data Availability Statement

The data presented in this study are available on request from the corresponding author.

6.3. Funding

The authors received no financial support for the research, authorship, and/or publication of this article.

6.4. Institutional Review Board Statement

Not applicable.

6.5. Informed Consent Statement

Not applicable.

6.6. Declaration of Competing Interest

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper

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